Tuesday, March 1, 2022 In-person and virtual: Leonardo Royal Hotel Tower Bridge, London

#### THE ROLE OF PUBLIC COMPANIES IN THE ERA OF STAKEHOLDER CAPITALISM

Stakeholder pressures continue to influence regulations, investor actions, and company performance as it relates to ESG.

The ESG Integration Forum – Europe is a multi-stakeholder forum that brings together investor relations, sustainability, and governance professionals to help companies navigate changes to ESG reporting & communications in light of increased stakeholder interest.

#### AGENDA

All times are in GMT

8.30 am	Registration and networking
8.55 am	Welcome to the ESG Integration Forum – Europe
9.00 am	The role of companies in the era of stakeholder capitalism
	The stakeholder capitalism movement is influencing regulators, investor activity and company practices regarding ESG. This session looks at how this trend impacts the rules and forces that shape how companies approach environmental, social and governance-related activities.
	• Understand how investor perceptions of companies are changing and focusing more on long-term value creation
	• Discuss how regulations such as the EU Green Deal, the Action Plan on Sustainable Finance and the Corporate Sustainability Reporting Directive (CSRD) impacts investor activity and company strategy
	• How do you incorporate stakeholder capitalism metrics into current reporting standards?
	Moderator: James Beech, editor in chief, Corporate Secretary and <i>IR Magazine</i> Mark Babington, executive director of regulatory standards, The Financial Reporting Council Ed Heaven, head of sustainable investment, Montanaro Asset Management
9.45 am	Stakeholder capitalism: How attitudes toward stakeholder issues have developed
	To provide some statistics and data on the conference theme, this newly added session will share the latest research on the topic of stakeholder management and provide context into both corporate and investor focus in the area.
	<ul> <li>How the focus on stakeholder issues have changed from an investor and corporate perspective</li> </ul>

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	How has Covid-19 affected stakeholder management
	Which stakeholder concerns receive the most attention
	Steve Wade, head of event content, Corporate Secretary and IR Magazine
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10.00 am	Data-driven ESG strategies
	In this presentation, Keren will share insights into how companies are using public data to
	help drive their ESG strategies, including sharing the latest research from Bright Data's most recent studies into ESG data.
	• Discover why public data is so important and can be used to guide your ESG program
	Learn what data businesses are relying on to help inform their ESG strategies
	Understand the challenges related to access to ESG related data
	Keren Pakes, vice president of communications and ESG, Bright Data
	Refer l'ares, vice president of communications and ESG, bright Data
10.30 am	Morning refreshments and networking
11.00 am	Climate activism, carbon reporting and target setting
	Investors and investor coalitions have become increasingly vocal and prescriptive about how
	companies should approach and report on climate action. As investors continue to influence
	companies via their investment, divestment and voting-related actions, this session looks at
	what companies can do to respond to stakeholder needs regarding climate impacts.
	<ul> <li>Predict how investors are likely to vote on climate-related proposals (such as say-on- climate) in the next proxy season</li> </ul>
	<ul> <li>Share best practices around reporting to TCFD recommendations</li> </ul>
	<ul> <li>Hear how companies are approaching setting and working toward climate targets</li> </ul>
	Moderator: James Beech, editor in chief, Corporate Secretary and IR Magazine
	Jenny Anderson, co-head of ESG, Lazard Asset Management
	Dr. Márcia Balisciano, global head of ESG and corporate responsibility, RELX Joseph Oakenfold, vice president, ISS Corporate Solutions
	Joseph Oakemold, vice president, iss corporate solutions
11.45 am	Social factors: How to measure your societal contribution
	The pandemic exposed how investors, employees, customers, suppliers and communities can
	take a more activist approach when engaging with issuers, resulting in an increased focus on
	social factors.

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	<ul> <li>As companies seek to better align their strategies with the values of their key stakeholders, we examine how to measure your company's societal contribution, and how companies can improve the 'S' in their ESG programs.</li> <li>Hear how best to articulate your company purpose</li> <li>Learn how to approach quantifying social impacts in a way that rating agencies and investors understand</li> <li>Discuss which the social and human capital metrics will be in the spotlight in 2022</li> </ul>
	<ul> <li>Discuss which the social and human capital metrics will be in the spotlight in 2022</li> <li>Moderator: Steve Wade, head of event content, Corporate Secretary and <i>IR Magazine</i></li> <li>Asad Butt, investment stewardship specialist, HSBC Global Asset Management</li> <li>Professor Richard Clegg, managing director, Lloyd's Register Foundation</li> <li>Adrian Fleming, vice president of ESG and sustainability, Diligent</li> </ul>
12.30 pm	Lunch
1.30 pm	<ul> <li>The Exchange: Exchange ideas with your peers in highly interactive discussions</li> <li>How the exchange works: <ul> <li>Choose any of the following topics – the power is in your hands!</li> <li>Join the relevant roundtable and discuss with your peers</li> <li>When the bell rings, move on to your next table and repeat!</li> <li>At the end of the session, hear a roundup of lessons learned so you can apply these when you return to the office</li> </ul> </li> <li>Roundtable topics include: <ul> <li>How to tell your ESG story</li> <li>What are the essentials when creating a great ESG team?</li> <li>Getting started with ESG</li> <li>Identifying and targeting ESG investors</li> </ul> </li> </ul>
	Moderator: James Beech, editor in chief, Corporate Secretary and <i>IR Magazine</i>
2.45 pm	Afternoon refreshments and networking
3.15 pm	Communicating your ESG story to a wide range of stakeholders

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	For both mature and early-stage reporters, the need to communicate your ESG strategy, ambitions, and performance is essential for building long-term relationships with your stakeholders.
	<ul> <li>Discover how to communicate an impactful story to a variety of stakeholders with different interests</li> <li>Learn how companies are engaging stakeholders across a range of different communication channels</li> <li>Understand how investors, employees and other stakeholders want to consume ESG-information.</li> </ul>
	Moderator: James Beech, editor in chief, Corporate Secretary and <i>IR Magazine</i> Amra Balic, managing director and head of EMEA investment stewardship, BlackRock Tish Crawford-Jones, investor relations, Q4 Jonathan Ekin, ESG offering manager, OneTrust ESG Romy Kenyon, EMEA sustainability manager, sustainability centre of excellence, 3M
4.00 pm	LIVE Q&A: Ask the investor
	Hear direct from investors about their wants and needs by having your ESG questions answered as part of our live Q&A with various investors.
	<ul> <li>Engage with the investment community directly and hear their views on ESG</li> <li>Learn about the topics and issues that investors are focusing on in 2022</li> <li>Discover how to target and communicate with investors that would be interested in your ESG story</li> </ul>
	Moderator: Steve Wade, head of event content, Corporate Secretary and <i>IR Magazine</i> Elly Irving, director of stewardship, Lazard Asset Management Saftar Sarwar, managing director, Binary Capital Investment Management
4.30 pm	Closing remarks and end of the forum